

Effective Risk, Resources & Schedule Management in Projects & Programs

ESSENTIAL TOOLS, TECHNIQUES, TRICKS & TIPS TO SUCCEED IN MANAGING PROJECTS

This 2-day advanced workshop demonstrates best practices for successful management and control of your projects and programs, providing practical advice and effective tools & techniques for the optimized delivery of your projects and programs, so that they successfully fulfill both project objectives, and achieve desired business benefits. Fully updated and in line with the PMBOK® 6th edition.

FEBRUARY 25-26, 2019 · Hotel & Congress Center Antunovic Zagreb

**16
PDUs**

New 2019 Edition

Presented by **Richard Graham · PhD, PMP**



Seminar Focus

- ✓ Develop effective risk management plans that can be used to address and control risk throughout the project lifecycle
- ✓ Create the most effective strategies, focusing on work delivery, schedule, cost, resource and risk constraints
- ✓ Learn how to identify and focus on delivery success by ensuring alignment with project and program stakeholders in delivering planned business benefit
- ✓ Know how to identify and apply the most relevant tools to your projects
- ✓ Discover practical tools and techniques for turning the 'less-than perfect' plan into the 'best-possible' plan by systematic and 'intelligent' scheduling processes
- ✓ Find out how to factor all risks and uncertainties into your project / program plans, a key focus of PMBOK 6th edition
- ✓ Learn how to effectively factor in realistic contingency funds into your projects to prevent budget over-run

KTC International
Success through Competitive Intelligence

Effective Risk, Resources & Schedule Management in Projects & Programs

Overview

At the heart of successful project delivery is a project plan that is both realistic and optimised, in terms of work package delivery, cost and schedule constraints, resource availability and, critically, risk. The plan must be sufficiently detailed to effectively guide delivery and monitor & control ongoing progress, whilst remaining practical. At the same time the plan must have commitment from the entire project team, and must be aligned with the desired business benefits of the project and overall program.

Added to this, the project manager must identify and balance the often competing expectations and requirements of different stakeholders and address the significant challenge of scarce resources and competing priorities within the organisation.

This advanced course will equip you with the skills you need to turn the 'less-than-perfect' plan into the 'best-possible' plan in line with desired outcomes and stakeholder benefits. It will provide an enhanced platform around which team and functions may commit, and increase chances of project success.

Using case studies based on real-life scenarios, the workshop will review best practice tools and techniques for planning, managing and delivering to customer requirements, work package delivery, schedule and cost constraints. Crucially the workshop will show how projects can be 'intelligently scheduled' in order to optimise these constraints, particularly within the contexts of project risk and desired business benefits. It will also show how realistic budgets can be generated, including properly quantified reserves, so that the correct resources may be allocated.

Development of programs and project plans always throws up different options, each with different risk and benefit profiles. This workshop will discuss practical tools for examining these options, enabling managers to leverage opportunities within their projects and programs to create maximum value.

Who Should Attend

This course is aimed at all involved in the production of risk management plans, project schedules, resource plans and cost budgets. Depending on an organizational design, these would typically include:

- Project managers
- Program managers
- PMO Heads
- Project team members
- Business analysts
- Product Managers
- Scrum Product Owners
- Scrum Masters

The course is also relevant to business managers who are responsible for ensuring that organizational projects are aligned together within programs designed to deliver business benefits and overall strategy.

This seminar is aligned with PMBOK 6th Edition and provides 16 PDU points

Effective Risk, Resources & Schedule Management in Projects & Programs

Seminar Agenda

DAY ONE

Session 1: Getting it right at the start

- Projects and Programs
- Stakeholder Management
- Defining Success Factors
- Confirming Project Requirements and Project Scope
- Choosing the Right Methodology and Lifecycle
- Defining Project Constraints

Session 2: Project Scope and Schedule

- WBS and Identifying Work Packages
- Best Practice Estimating for Resource and Duration
- Dealing with Uncertainty in Estimates
- Critical Path Analysis

Session 3: Resource Scheduling

- Creating Realistic Resource-loaded Schedules
- Optimizing the Schedules using Time/Cost Trade-offs
- Reviewing Resource Constraints and Resource Levelling
- Alternative Resource-scheduling Methods
- Optimizing the Schedule for Resource and Risk

Session 4: Cost estimating

- Identifying Cost Types
- Best Practice Estimating for Costs
- Dealing with Uncertainty in Estimates
- Calculating Realistic Reserves

Session 5: Risk and other Uncertainty

- Understanding Different Types of Uncertainty
- Choosing a Risk Management Methodology
- Managing Risk Effectively
- Optimizing Project and Program Risk and Uncertainty

DAY TWO

Session 6: Programs, Projects and Business Benefits

- Understanding Project Delivery in the Context of Program Objectives
- Understanding the Benefits Realization Plan
- Factoring in Financial Components
- The Effect of Risk on Financial Reporting
- Ensuring Alignment of Projects, Programs and Business Objectives

Session 7: Intelligent scheduling

- The Perfect Schedule vs. the Less than Perfect Schedule
- Quantitative Methods for Determining Probable Project Outcomes
- Statistical Methods for Analyzing Cost and Schedule Uncertainty
- Simulation using Monte Carlo
- Showing Alignment with Business Benefits Realization Plan.

Session 8: Monitoring and Controlling Delivery

- Measuring and Tracking Performance Indicators
- Using Earned Value Effectively
- Managing Risk Proactively
- Managing Change

Session 9: Integration

- Reviewing the Big Picture
- Proactive and Intelligent Scheduling
- Knowledge Review

Session 10: Course Close & Delivery of Certificates of Attendance

- Practical implementation action plans
- Review of lessons learned and next steps

Seminar starts each day at 8:30am and finishes at 4:30pm. Lunch, coffee & refreshments are provided.

All participants will receive a Certificate of Attendance. The course is in line with PMBOK® Guide 6th edition and provides 16 PDUs / Training Hours.

Effective Risk, Resources & Schedule Management in Projects & Programs

Seminar leader



DR. RICHARD "RICK" A. GRAHAM, PMP, PHD has been involved in projects for over 25 years. He has been active with a wide range of industries, including pharmaceuticals, chemicals, engineering and manufacture, construction, information systems and telecommunications and has held senior roles in Astra Pharmaceuticals, Eli Lilly, IMC and British Alcan.

Rick has a special interest in the risk and recovery aspects of projects, as well as in project contracting. He teaches a module of the MBA and Operational Research courses of a major UK business. Rick is a certified Project Management Professional® by PMI® and is a member of PMI's Risk Management Special Interest Group.

Rick is a popular key-note speaker and course facilitator on the number of project management topics, including Risk, Governance, Financial Aspects and Recovery of Projects, as well as Program & Portfolio Management.

His recent assignments include delivering project consultancy and management training work for British Telecom, Deutsche Telecom, BP, Bechtel Corporation, Dubai Construction Authority, Vodafone, Siemens, Skanska, Tetrapak, Microsoft, Nokia, Ericsson, Gazprom and Intesa Sanpaolo Group among others. Rick is also a certified lawyer and certified public accountant in the UK.

Rick is a well-known to PMI communities in his home country of UK, Belgium, the Netherlands, Norway, Sweden, Switzerland, the US, Middle East, Central & Eastern Europe, as well as the far-flung places of the African continent; and recently Australia.

Managing Projects on a Reduced Budget

A complete set of tools & techniques for delivering successful projects under harsh financial & economic conditions

Endorsed by:

June 14 - 15 2011
Bucharest, Romania

Seminar Leader: Richard A. Graham, PMP, B.Sc (Hons.), LL.B (Hons.), C.Eng., M.A.M.

Venue: JW Marriott Grand Hotel Bucharest

Seminar Focus:

- Discover how to focus on project success
- Get a grip on project financial analysis
- Understand the project cost management
- Realize the importance of estimating
- Create optimum cost estimates and budgets
- Design and manage the optimum schedule
- Control project cost and complete contract management
- Manage how plan, minimize and mitigate the project risk
- Implement realistic contingency budgets
- Recover the processes and techniques for effective recovery of troubled projects

Special guest speaker: Simona Bologhiz is the President of the PMI Romania Chapter, having over 15 years experience in project cost management and over 10 years experience in providing project management and team conflict management training. She has several international certifications in project management: Certified Senior Project Manager (CSPM) and Project Management Professional (PMP) and has also gained the Project Practitioner credential.

This is the only program focusing on real-life implementation of Reduced Budgets Management, rather than academic theory of it

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Success Through Competitive Intelligence

MANAGING PROJECT RISK IN 2011: THE NEW PROJECT ORISK

A complete set of tools & techniques for effective management of risks associated with projects, including financial concepts essential for project success in today's financially tight business environment

PMI Croatia Members receive a FREE TICKET for PMI Forum 2011!!!

September 19-20 2011
Hotel Antunovic, Zagreb, Croatia

Seminar Focus:

Learn how to identify, quantify, prioritize and plan for risk with a systematic approach

Practical how to strategies for better project risk management and effective Risk Management

Learn better decision making to quantify alternatives and understand how, what & when to do

Develop more effective Risk Management plans and proactively monitor them as the project unfolds

Insights into how to use basic or realistic assessment of emergency funds

Analyze Contractual Risks and influencing on the procurement process

Understand project risks and prepare the basic framework for effective management of Risks

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Success Through Competitive Intelligence

Recovering Troubled Projects

Discover how to avoid that sinking feeling and deliver truly successful projects

October 22-23 Bucharest, Romania | October 24-25 Zagreb, Croatia

Seminar Focus:

Learn how to identify, quantify, prioritize and plan for risk with a systematic approach

Practical how to strategies for better project risk management and effective Risk Management

Learn better decision making to quantify alternatives and understand how, what & when to do

Develop more effective Risk Management plans and proactively monitor them as the project unfolds

Insights into how to use basic or realistic assessment of emergency funds

Analyze Contractual Risks and influencing on the procurement process

Understand project risks and prepare the basic framework for effective management of Risks

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Managing Project Resources

May 05-07 2010 Bucharest, Romania | June 15-17 2010 Bucharest, Romania

The 3-day advanced project management seminar for managers and business leaders

Seminar Focus:

- Effective controlling techniques and practical ways to develop, adjust or reduce
- Apply skills to key resources in a real life situation
- Strategic project performance measurement and reporting practices
- Strategies to resolve resource issues in a project
- Recovering the troubled project
- Handling the "red line" and "red line" project

24 PDUs

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Project Portfolio Management – The New Paradigm

Managing a Successful PMO in 2014 Economy

October 22-23 2011 Hotel Holiday Inn Belgrade

16 PDUs

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Strategic Resource Management

Maximizing effectiveness of Projects & Programs by optimally utilizing resources

October 20-21, 2016 | One A Congress Center, Zagreb, Croatia

16 PDUs

KTC International
Success Through Competitive Intelligence

Strategic Resources Management

Maximizing effectiveness of Projects & Programs by optimally utilizing resources

October 20-21, 2016 | One A Congress Center, Zagreb, Croatia

16 PDUs

KTC International
Success Through Competitive Intelligence

PROJECT CFO

Practical and interactive seminar for financial, Project & Program Managers

February 23-24 2017 | One A Congress Center, Zagreb, Croatia

16 PDUs

KTC International
Success Through Competitive Intelligence

Strategic Resources Management

Maximizing effectiveness of Projects & Programs by optimally utilizing resources

October 20-21, 2016 | One A Congress Center, Zagreb, Croatia

16 PDUs

KTC International
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RICK HAS BEEN IN ZAGREB EVERY YEAR SINCE 2010 DELIVERING LATEST & GREATEST IN PROJECT MANAGEMENT

KTC International Success Through Competitive Intelligence

Effective Risk, Resources & Schedule Management in Projects & Programs

To reserve your participation please complete the registration form and send it to operations@ktcintl.com

PARTICIPANTS' INFORMATION				EVENT DETAILS – Please choose your event!	
Name				Effective Risk, Planning & Scheduling Management in Projects & Programs Workshop	
Job Title				February 25-26, 2019	
e-mail				Hotel & Congress Center Antunovic	
Name				Zagreb, Croatia	
Job Title				REGISTRATION FEES	Please mark the appropriate box!
e-mail				Standard single delegate fee	€ 1,295 / delegate
Name				PMP/PMI-Member fee with 10% off	€ 1,165 / delegate
Job Title				Group 4+1 fee with 20% discount	€ 5,180 for 5 delegates (€ 1,036 average)
e-mail				INDIVIDUAL EARLY-BIRD DISCOUNT AVAILABLE UNTIL DECEMBER 21, 2018	
Name				Register now and receive 20% off	€ 1,036 / delegate
Job Title				GROUP EARLY-BIRD DISCOUNTS AVAILABLE UNTIL DECEMBER 21, 2018	
e-mail				3+1 Free seat: Register 4 delegates now and save € 1,295 (25% discount)	€ 3,885 for 4 delegate (€ 971 average)
Name				4+2 Free seats: Register 6 delegates now and save € 2,590 (33% discount)	€ 5,180 for 6 delegate (€ 863 average)
Job Title				All above listed fees are gross . Discounts & Promotional Offers cannot be combined. In case of multiple discounts availability, the higher discount applies.	
e-mail					
REGISTERING ORGANIZATION				AUTHORIZATION	
Name				I certify that the above information is correct. I am aware of the prerequisites of the registration.	
EU VAT No.				Name	
Street				Job Title	
City				Signature	
Country		Post Code		Date	
Phone No.					
TERMS & CONDITIONS					
Hotel Accommodation & Airport Transfer					
Accommodation is not included in the training participation fee. To arrange accommodation at the conference venue, you will receive a reservation form with our Special Corporate Rate. Please arrange the room reservation and airport transfer directly with the hotel.					
SALES CONTRACT					
This registration form constitutes a legally binding sales contract between the Executor and the Client. All terms are mutually accepted and agreed in good faith.					
1. Fees: Registration fees are inclusive of program materials, luncheons and refreshments, but exclude accommodation and travel expenses.					
2. Payment terms: Following the receipt of the registration form, all payments are due within 5 (five) business days. All payments must be received before the commencement of the event. After registration, all payments must be executed within the terms herewith irrespective of attendance. Should a portion of the Contract price be subject to state, federal, or local taxation, or VAT if applicable, the Executor reserves the right to add such charges to the final invoice or recover such sums from the Client at the time when they become due.					
3. Cancellation/Substitution: Substitution is allowed by providing a written notice is given to the Executor, not later than 2 working days before the event. Otherwise all registrations carry a 50% cancellation liability of the contract value immediately after an authorized registration form has been received by The Executor. By signing this registration form the client agrees that in case of any dispute or cancellation The Executor will not be able to mitigate its losses for any less than 50% of the total contract value. If, for any reason The Executor decides to postpone or cancel the event, The Executor is not responsible for covering airfare, hotel or any other cost incurred by the clients. Any cancellation received in less than 10 working days before the event carries 100% payment liability. No refund, partial refund or any alternative offer shall be made.					
4. Indemnity: The Executor reserves the right to change the event content, date, and venue should circumstances require. In such cases no penalty, partial refund or refund or alternative offer shall be made. In the event of the Executor permanently cancels the event for any reason whatsoever, and provided that the event is not postponed or merged with any other event at a later date, the Client shall receive full payment returned in 14 business days after the proposed initial date of the event. The client hereby indemnifies and holds the Executor harmless from and against any and all costs, damages, expenses including attorney fees, which are incurred by the Client.					
5. Copyright: All intellectual property rights in all materials produced and distributed by the Executor are expressly reserved and any unauthorized duplication, publication or distribution is prohibited without written permission of the Executor.					