

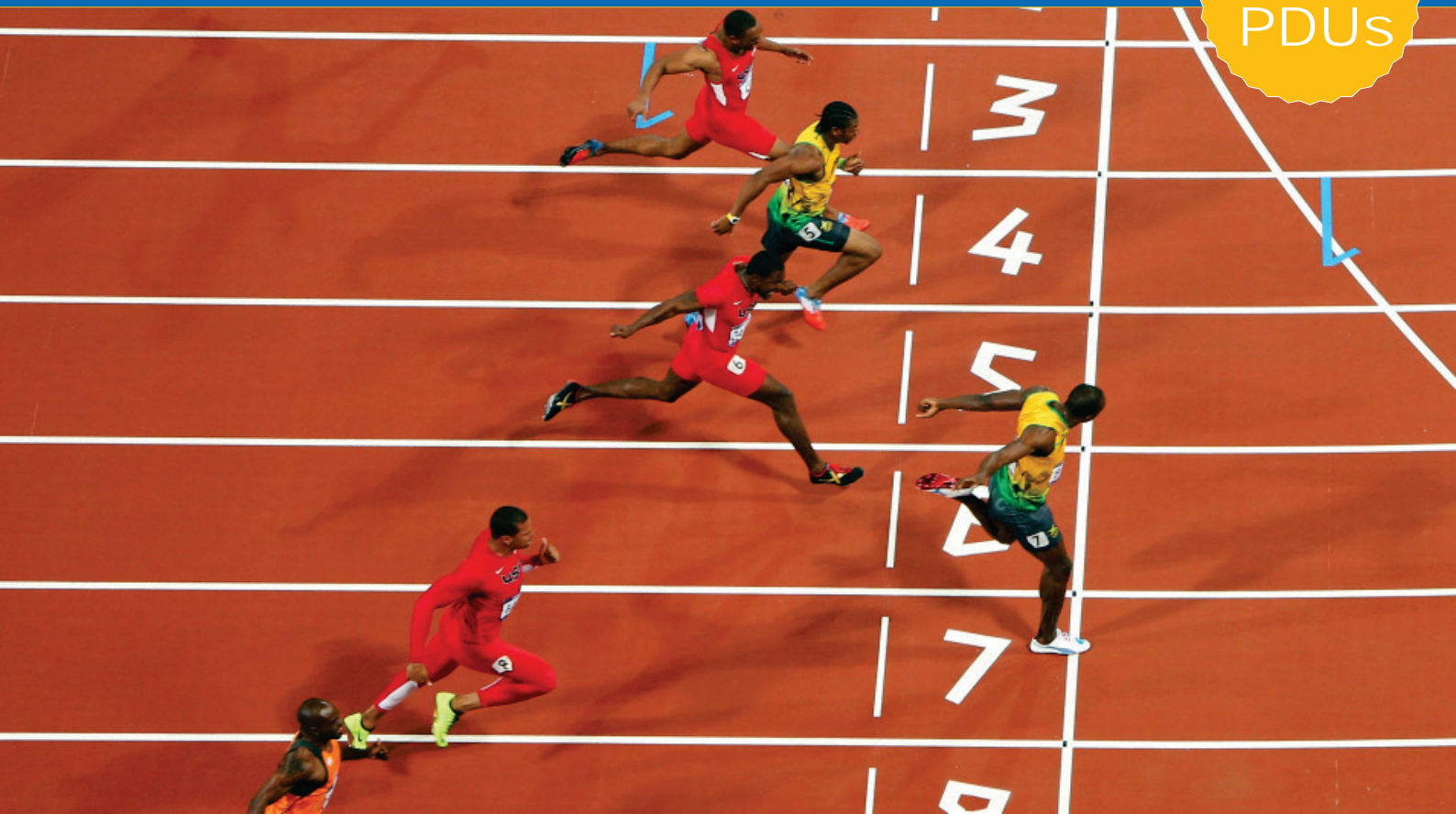
Lean-Agile Program & Portfolio Management Masterclass

The PMI Global Congress and PMI Seminars World® featured event, providing tools, techniques, tips & templates and giving answers to key challenges with implementation of agile on an enterprise-level

October 07-08 Athenee Palace Hilton Hotel, Bucharest, Romania

October 10-11 Hotel & Congress Center Antunovic, Zagreb, Croatia

16
PDUs



Masterclass Focus:

Identify pragmatic methods of Measuring Performance to compare/contrast hybrid project, program & portfolio performance

Investigate Lean-Agile Program/Portfolio Reporting & Forecasting and find out how to answer the “hard” financial questions executives ask

Explore Lean-Agile Program & Portfolio Governance and identify pragmatic methods of managing risk and maximizing value creation

Examine the challenges and opportunities associated with Building Scalability

Evaluate Decision-Making in a hybrid (traditional/Agile) Program / Portfolio environment

Lean-Agile Program & Portfolio Management Masterclass

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Masterclass Overview

For many years the main challenge with Agile Project Management has been scaling agile approaches beyond the single project/team level to larger, multiple team/multiple (hybrid) project programs as well as at the corporate/enterprise-wide level. This masterclass is focused on showing you pragmatic steps to do exactly that; how to successfully adopt agile best-practices at the program management, as well as project portfolio management level. This masterclass will provide you insights into agile stakeholders' benefits management, will arm you to deal with risk management in an agile way and will equip you with the tools & techniques your organization needs to substantially increase the ROI of its programs and portfolio of projects using Lean-Agile methods.

Who Should Attend

- Project, Program and Portfolio Managers
- Project/Program Management Office Directors
- CEOs, COOs and CFOs
- Everyone else interested in Lean-Agile Program/Portfolio Management

Masterclass Leader



Jim Hayden, PMP, CSM
CEO & Founder of AgilePolaris LLC

Jim is a United States Air Force Academy graduate. The discipline, teamwork, communication, intense planning, organizational coordination and the ability to “observe and adapt” vital for successful execution in combat he learned flying fighter aircraft in the US Air Force are the foundation of what he brings to businesses today.

Besides holding a Bachelor of Science from USAFA, Jim has a Master of Aeronautical Science from Embry-Riddle Aeronautical University and a Masters Certificate in Project Management from the George Washington University's School of Business. He is both a Project Management Professional (PMP)® and a Certified Scrum Master (CSM). Jim belongs to both the Project Management Institute (PMI)® and the Scrum Alliance.

Jim is a former President of the PMI Central Virginia Chapter (2006) and a highly-rated, featured speaker on agile program/portfolio management at PMI SeminarsWorld®.

Since leaving the military Jim has dedicated his time to leading and motivating tech-savvy teams in delivering business-critical technology solutions. His particular passion involves leveraging lean-agile to help clients to improve their program portfolio ROI.

Jim has experience across finance/banking, retail, insurance, Application Service Provider (ASP), IT, B2B Web, government and non-profit industries as well as his extensive aerospace/avionics operational experience. He brings over 25 years of leadership experience pragmatically solving complex problems and delivering tangible, bottom-line results.

Jim's areas of expertise include:

- Lean-Agile Training & Implementation
- Organizational change, business process design/management and continuous improvement
- Strategic Planning and Operations Management
- Project/Program/Portfolio Management
- Rescuing/Retiring Troubled Projects/Programs
- Program Management Office (PMO) Implementation and Improvement

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Masterclass Agenda

Session 1:

Introduction to Lean-Agile Project, Program & Portfolio Management

Objective:

To provide a pragmatic overview of lean-agile principles, practices and methodologies

Key Lessons:

- What is lean-agile, its philosophies, values and attributes and how does it compare to traditional approaches?
- How does this fit within the various PMI Standards (*PMBok Guide*®, Program and Portfolio Standards)?
- What sort of challenges can a lean-agile approach resolve at the project, program and portfolio-levels?
- How and where can a lean-agile framework be expected to produce value more consistently and effectively?

Session 2:

Lean-Agile Performance Measurement: Comparing Traditional, Agile & Hybrid Approaches

Objective:

To develop a thorough understanding of Lean-Agile Performance Measurement and how it can be pragmatically applied at the Program & Portfolio levels in a hybrid environment

Key Lessons:

- What do we fundamentally need to measure and how is this accomplished in a lean-agile framework?
- How does this fit within the various PMI Standards (*PMBok Guide*®, Program and Portfolio Standards)?
- In what way is this different from the traditional measurements used and why would you change?
- What impacts can choosing to use these measurements over others have on overall performance?
- Why does Lean-Agile Performance Measurement result more effective Programs & Portfolio performance?
- How does this apply in a hybrid Program and/or Portfolio Environments?

Session 3:

Lean-Agile Reporting & Forecasting: Answering the “Hard” Questions Executives Ask

Objective:

To investigate Lean-Agile Program/Portfolio Reporting & Forecasting and find out how to answer the “hard” financial questions executives ask.

Key Lessons:

- What answers do executives need to effectively manage strategic program and portfolio performance?
- How can these be better and more reliably answered in a Lean-Agile Program & Portfolio frameworks?
- How does this fit within the various PMI Standards (*PMBok Guide*®, Program and Portfolio Standards)?
- What reporting & forecasting challenges would exist with hybrid Program & Portfolio environments?
- What benefits, could an organization expect by moving to a Lean-Agile Program/Portfolio reporting & forecasting?

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Session 4:

Lean-Agile Program & Portfolio Governance: Maximizing Value and Mitigating Risk

Objective:

To explore Lean-Agile Program & Portfolio Governance and identify pragmatic methods of managing risk and maximizing value creation

Key Lessons:

- What are the fundamental governance objectives at the portfolio and program levels?
- How can a lean-agile governance framework meet these objectives more effectively and reliably?
- What are the similarities and differences between traditional, agile and hybrid governance frameworks?
- How does this fit within the various PMI Standards (*PMBok Guide*®, Program and Portfolio Standards)?
- What benefits can a Lean-Agile Governance framework present that are absent in the traditional? Downsides?
- How does lean-agile Program & Portfolio Risk Management differ from traditional risk management?
- In what ways can Lean-Agile Governance improve Program & Portfolio ROI realization?

Session 5:

Building Scalability: The Key to successful Lean-Agile Program & Portfolio Management

Objective:

To examine the challenges & opportunities associated with scaling Lean-Agile at the Program and Portfolio Levels

Key Lessons:

- What are the opportunities associated with scaling lean-agile at the Program and Portfolio levels?
- Why is this important in today's business environment?
- What are the challenges associated with scaling Lean-Agile and how does one pragmatically address them?
- How does this fit within the various PMI Standards (*PMBok Guide*, Program and Portfolio Standards)?
- What modifications would be necessary where a hybrid Program and/or Portfolio framework is required?
- When is this not an appropriate approach to take in an organization? Why?

Session 6:

Lean-Agile Program & Portfolio Management Decision-Making

Objective:

To understand the process of Lean-Agile Program & Portfolio Management Decision-Making

Key Lessons:

- What are the fundamental decisions necessary in effective Program & Portfolio Management environments?
- What are the similarities and differences for effective decision-making between traditional, agile and hybrid Program and Portfolio environments?
- How does a lean-agile program/portfolio framework affect decision-making?
- How does this fit within the various PMI Standards (*PMBok Guide*®, Program and Portfolio Standards)?
- What challenges arise from Lean-Agile's "participatory" decision-making at the team and project levels? How does this change at the Program & Portfolio levels?
- What unique benefits does an organization accrue from adopting this decision-making framework? Downsides?

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Session 7:

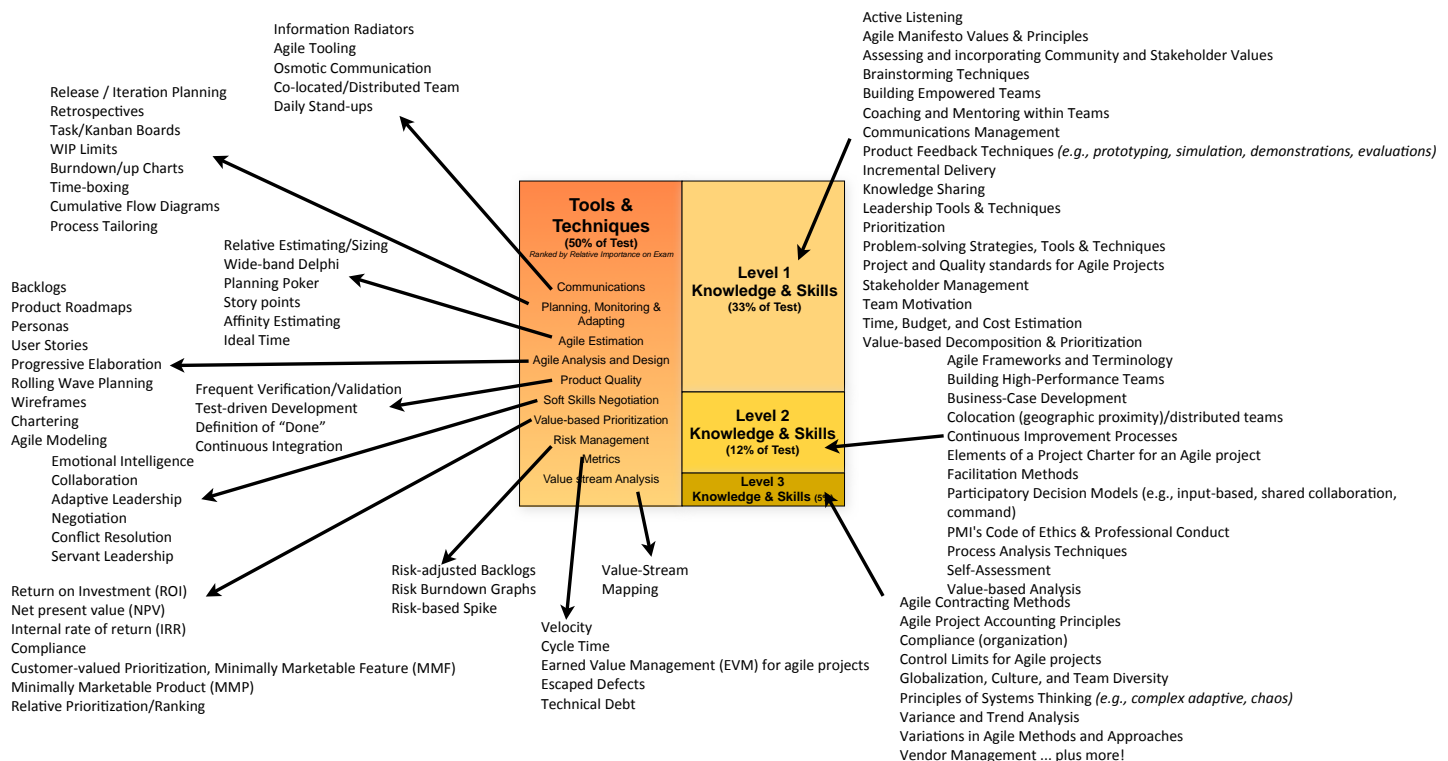
Lean-Agile Program & Portfolio Management and the PMI-ACP®: The Next Step

Objective:

To explore the challenges and opportunities of the PMI-ACP® certification to the today's project and program managers

Key Lessons:

- What benefits does having the PMI-ACP® have for Program and Portfolio Managers?
- What leadership role does an Agile Certified Practitioner (PMI-ACP®) play in both Program & Portfolio Management arenas?
- How does this increase the relevancy of the Program and Portfolio Management Professional in today's market?
- What are the challenges associated with bringing this mindset to the traditionally-minded environments?
- What pragmatic approaches can be applied to roll this out successfully?



Masterclass starts at 9:30am and finishes at 5:30pm each day. Lunch and refreshments are provided.

All participants will receive the **Certificate of Attendance**. The course is in line with PMBoK Guide 5th edition and provides 16 PDUs for the PMP credential holders, as well as 16 accredited contact hours for those interested in becoming the PMI-ACP® certified.

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VENUE



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Athenee Palace Hilton Bucharest Hotel was built in 1914 and set in the heart of the city. At the Hilton Athenee Palace Bucharest hotel you can enjoy local attractions including the Romanian Athenaeum and the former Royal Palace. Theatres, shops and cafés are all located within walking distance.



Just 40 minutes' drive from Henri Coanda Airport, the Athenee Palace Hilton Bucharest hotel has 11 meeting rooms for up to 400 guests. The Le Diplomate Ballroom is an UNESCO heritage monument

and the setting for international events. Take in magnificent views over the Revolution Square and the Athenaeum from the fifth floor balcony in the Executive Lounge.

Business Meetings & Services

Well-equipped business center
Health club with fitness area and indoor pool
Recently refurbished Roberto's on La Strada summer terrace/restaurant



Enjoy the heated indoor pool, Jacuzzi and well-equipped gym or indulge in a luxurious treatment in the hotel's beauty center. Spend the evening in our onsite casino or dine in one of 3 restaurants. The English Bar offers a large selection of whiskies. Feast on authentic Italian delights in Roberto's restaurant.

All Athenee Palace Hilton Bucharest hotel rooms have wireless internet access. Upgrade to a Hilton Room Plus or choose an Executive Room for Executive Lounge access.

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VENUE



HOTEL & CONGRESS CENTER ANTUNOVIĆ

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ANTUNOVIĆ ZAGREB HOTEL & CONGRESS CENTER had its grand opening on September 1, 2006 as a newest hotel in Antunović group. The Antunović Hotel & Congress Center Zagreb is located at the west Zagreb exit.

The Antunović 4 star Hotel & Congress Centre Zagreb features 158 spacious rooms, modernly designed which includes 8 exclusive suites and the Presidential suite – a guarantee for a relaxing stay, whether you are staying at the hotel for business or pleasure.

All hotel guests receive a complimentary buffet breakfast served in the Restaurant Argante located on the 1st floor, 6:30-10:30 a.m.

All hotel guests are welcome to use our complementary -Aspa Wellness Center which includes: a gym, a whirlpool, a pool, Finnish sauna, bio-sauna, steam bath, "sunny meadow" etc. Hotel guests also have a 15% discount on all regular priced services of the Aspa Wellness Center.

The congress centre of the Antunović Hotel expands on two floors with it's total size of 2500 sqm in 20 halls and parlors.

All congress halls are high-tech equipped, with daylight, air conditioning system, dig-ital signage system, AMX central devices managing system and wireless 10 Mbps Internet free of charge.

